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MEMORANDUM FOR: Deputy Director (Intelligence) Deputy Director (Plans) Deputy Director (Support)

SUM ECT:

Area fraining Development

1. The Language and External Training School (LETS) is now developing the first of a series of area training courses. These courses are to sharpen the appreciation of DDE, NDP, and DES persomeel for what is professionally significant in the foreign environment on which their respective missions are focussed. The urgent need for such training has been indicated in various recent reports on intelligence activities, and I am sure you will share my gratification that we can now begin to evercome what has obviously been a serious handicap for a great many of our people.

- 2. It is desired to tailor the substance and slant of this area training to the actual meeds of the various categories of intelligenee personnel for whom it is being created. Your office is invited to assist us in the definition of aims and substance, thus helping us make these courses as useful as possible to personnel under your supervision.
- 3. It is suggested, therefore, that you designate one or more semior officers to serve as members of an ad hoc Advisory Planning Committee. It would be desirable to utilize mature area specializts qualified by advanced academic specialisation in area and language and by extensive area experience. The Chief, Language and External Training School, has designated Fr. Training to serve as Coordinator 25X1A9a for Area Training Development and as Chairman of the proposed committee.
- h. Attached herewith are working papers designed to provide a besis for initiating discussion of essentials pertaining to the development of courses and programs. It is emphasized that the specifications contained in these drafts are strictly tentative and subject to as extensive modification as may seem desirable in the light of recommendations by the committee. It is suggested that these drafts be transmitted to the efficer, or officers, designated by you to serve with the committee.

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SUBJECT: Area Training Development

5. If you desire to participate in this planning, will you kindly notify me of the person(s) who will represent your component.

25X1A9a hr. then will communicate directly with them.

CICHEU

MATTHEN BAIRD Director of Training